

## FINANCE AND RESOURCES COMMITTEE GENERAL FUND BUDGET DETAIL 2017/18

	Original 2016/2017 £	Forecast 2016/2017 £	Draft 2017/2018 £	Variance 2016/17 - 2017/18 £ %	
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## Finance &amp; Resources

## Chief Executive's Unit - Sally Marshall

## Facilitating Change (Sally Marshall)

Supplies & Services	93,500	93,500	100,000	6,500	7%
Recharges	(93,500)	(93,500)	(100,000)	(6,500)	(7%)
<b>Net Expenditure: Facilitating Change</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Management Team and Other Support Overheads (Sally Marshall)

Employees	292,080	430,965	414,870	122,790	42%
Transport	600	600	600	0	0%
Supplies & Services	13,380	13,130	12,880	(500)	(4%)
Recharges	(306,060)	(444,696)	(428,350)	(122,290)	(40%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>(1)</b>	<b>0</b>	<b>0</b>	

Net Expenditure: Chief Executive's Unit

0	(1)	0	0
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## Finance &amp; Operations Management (James Deane)

## Internal Audit (James Deane)

Third-Parties	97,340	97,340	99,380	2,040	2%
Recharges	(97,340)	(97,340)	(99,380)	(2,040)	(2%)
<b>Net Expenditure: Internal Audit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Management Team and Other Support Overheads (James Deane)

Employees	317,450	331,056	324,470	7,020	2%
Transport	0	89	0	0	
Supplies & Services	3,460	3,460	3,460	0	0%
Recharges	(320,910)	(334,600)	(327,930)	(7,020)	(2%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	

Net Expenditure: Finance &amp; Governance Management

0	5	0	0
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## Finance &amp; Resources (David Skinner)

## Procurement Services (Ben Hosier)

Employees	184,160	192,522	186,090	1,930	1%
Transport	300	300	310	10	3%
Supplies & Services	3,080	3,163	2,980	(100)	(3%)
Recharges	(187,540)	(195,985)	(189,380)	(1,840)	(1%)
<b>Net Expenditure: Procurement Services</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	

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**Housing Benefit Payments (Chris Baker)**

Capital Charges	100,000	100,000	<b>100,000</b>	0	0%
Transfer Payments	23,159,000	23,159,000	<b>23,159,000</b>	0	0%
Grants and Contributions	(23,760,339)	(23,760,339)	<b>(23,760,340)</b>	(1)	(0%)
<b>Net Expenditure: Housing Benefit Payments</b>	<b>(501,339)</b>	<b>(501,339)</b>	<b>(501,340)</b>	<b>(1)</b>	<b>(0%)</b>

**Housing benefits: rent rebates to HRA tenants - mandatory payments (Chris Baker)**

Capital Charges	140,000	140,000	<b>140,000</b>	0	0%
Transfer Payments	24,458,000	24,458,000	<b>24,458,000</b>	0	0%
Grants and Contributions	(24,480,887)	(24,480,887)	<b>(24,480,890)</b>	(3)	(0%)
<b>Net Expenditure: Housing benefits: rent rebates to HRA tenants - mandatory payments</b>	<b>117,113</b>	<b>117,113</b>	<b>117,110</b>	<b>(3)</b>	<b>(0%)</b>

**Housing Benefits (Administration) (Chris Baker)**

Employees	730,870	744,755	<b>689,840</b>	(41,030)	(6%)
Transport	2,180	2,180	<b>2,230</b>	50	2%
Supplies & Services	12,330	12,313	<b>12,330</b>	0	0%
Grants and Contributions	(640,300)	(709,504)	<b>(599,300)</b>	41,000	6%
Recharges	1,230,330	1,185,750	<b>1,070,370</b>	(159,960)	(13%)
<b>Net Expenditure: Housing Benefits (Administration)</b>	<b>1,335,410</b>	<b>1,235,494</b>	<b>1,175,470</b>	<b>(159,940)</b>	<b>(12%)</b>

**Local Tax Collection (Chris Baker)**

Employees	483,070	498,685	<b>459,000</b>	(24,070)	(5%)
Transport	520	520	<b>530</b>	10	2%
Supplies & Services	85,420	117,684	<b>85,420</b>	0	0%
Capital Charges	6,260	6,260	<b>6,260</b>	0	0%
Grants and Contributions	(468,000)	(468,000)	<b>(468,000)</b>	0	0%
Recharges	815,530	671,230	<b>639,090</b>	(176,440)	(22%)
<b>Net Expenditure: Local Tax Collection</b>	<b>922,800</b>	<b>826,379</b>	<b>722,300</b>	<b>(200,500)</b>	<b>(22%)</b>

**Local Welfare Assistance Schemes (Chris Baker)**

Supplies & Services	3,070	2,735	<b>2,400</b>	(670)	(22%)
Recharges	14,240	9,380	<b>8,260</b>	(5,980)	(42%)
<b>Net Expenditure: Local Welfare Assistance Schemes</b>	<b>17,310</b>	<b>12,115</b>	<b>10,660</b>	<b>(6,650)</b>	<b>(38%)</b>

**Local Tax Collection and Benefits Support Team (Chris Baker)**

Employees	420,050	385,113	<b>318,520</b>	(101,530)	(24%)
Transport	5,520	5,520	<b>5,640</b>	120	2%
Supplies & Services	148,260	161,273	<b>138,857</b>	(9,403)	(6%)
Grants and Contributions	0	(12,389)	<b>0</b>	0	
Recharges	(573,830)	(539,517)	<b>(463,017)</b>	110,813	19%
<b>Net Expenditure: Local Tax Collection and Benefits Support Team</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	

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**Management Team and Other Support Overheads (David Skinner)**

Employees	218,640	304,644	<b>297,020</b>	78,380	36%
Transport	520	532	<b>530</b>	10	2%
Supplies & Services	6,610	6,633	<b>6,610</b>	0	0%
Capital Charges	6,730	6,730	<b>6,730</b>	0	0%
Recharges	(232,500)	(318,527)	<b>(310,890)</b>	(78,390)	(34%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>12</b>	<b>0</b>	<b>0</b>	

**Allotments (Nicholas Brown)**

Premises	12,010	12,010	<b>12,260</b>	250	2%
Supplies & Services	300	300	<b>300</b>	0	0%
Income	(14,590)	(14,590)	<b>(14,900)</b>	(310)	(2%)
<b>Net Expenditure: Allotments</b>	<b>(2,280)</b>	<b>(2,280)</b>	<b>(2,340)</b>	<b>(60)</b>	<b>(3%)</b>

**Community Centres & Public Halls (Nicholas Brown)**

Employees	0	126,968	<b>137,790</b>	137,790	
Premises	148,998	177,683	<b>193,810</b>	44,812	30%
Supplies & Services	5,614	9,503	<b>9,010</b>	3,396	60%
Capital Charges	157,920	157,920	<b>160,970</b>	3,050	2%
Income	(155,850)	(150,637)	<b>(169,580)</b>	(13,730)	9%
Recharges	160,740	271,040	<b>307,150</b>	146,410	91%
<b>Net Expenditure: Community Centres &amp; Public Halls</b>	<b>317,422</b>	<b>592,477</b>	<b>639,150</b>	<b>321,728</b>	<b>101%</b>

**Outdoor Sports & Recreation Facilities (Sports Pavilions) (Nicholas Brown)**

Premises	36,940	28,870	<b>37,850</b>	910	2%
Capital Charges	22,130	22,130	<b>22,130</b>	0	0%
Income	(35,000)	(35,000)	<b>(35,740)</b>	(740)	(2%)
<b>Net Expenditure: Outdoor Sports &amp; Recreation Facilities (Sports Pavilions)</b>	<b>24,070</b>	<b>16,000</b>	<b>24,240</b>	<b>170</b>	<b>1%</b>

**Cemeteries (Nicholas Brown)**

Employees	278,110	283,293	<b>283,400</b>	5,290	2%
Premises	83,470	84,264	<b>85,310</b>	1,840	2%
Transport	4,660	14,660	<b>11,880</b>	7,220	155%
Supplies & Services	46,460	46,515	<b>38,460</b>	(8,000)	(17%)
Capital Charges	52,950	52,950	<b>52,950</b>	0	0%
Income	(421,030)	(431,030)	<b>(429,860)</b>	(8,830)	(2%)
Grants and Contributions	(51,100)	(51,100)	<b>(51,100)</b>	0	0%
Recharges	113,010	155,770	<b>154,690</b>	41,680	37%
<b>Net Expenditure: Cemeteries</b>	<b>106,530</b>	<b>155,322</b>	<b>145,730</b>	<b>39,200</b>	<b>37%</b>

**Public Conveniences (Nicholas Brown)**

Premises	34,530	36,814	<b>35,401</b>	871	3%
Capital Charges	56,430	56,430	<b>56,430</b>	0	0%
Income	(150)	(150)	<b>(150)</b>	0	0%
Recharges	101,140	65,040	<b>79,940</b>	(21,200)	(21%)
<b>Net Expenditure: Public Conveniences</b>	<b>191,950</b>	<b>158,134</b>	<b>171,621</b>	<b>(20,329)</b>	<b>(11%)</b>

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**Car Parking (Nicholas Brown)**

Employees	114,660	114,794	117,210	2,550	2%
Premises	358,150	343,411	431,210	73,060	20%
Transport	1,040	1,040	1,060	20	2%
Supplies & Services	704,480	739,996	604,480	(100,000)	(14%)
Third-Parties	11,460	11,460	11,700	240	2%
Capital Charges	45,110	45,110	45,110	0	0%
Income	(2,085,140)	(2,110,730)	(1,990,140)	95,000	5%
Recharges	313,430	386,330	379,100	65,670	21%
<b>Net Expenditure: Car Parking</b>	<b>(536,810)</b>	<b>(468,590)</b>	<b>(400,270)</b>	<b>136,540</b>	<b>25%</b>

**Property Management and Office Accommodation (Nicholas Brown)**

Employees	475,740	724,975	450,230	(25,510)	(5%)
Premises	394,240	440,710	451,355	57,115	14%
Transport	4,600	4,600	4,690	90	2%
Supplies & Services	82,100	98,826	78,000	(4,100)	(5%)
Third-Parties	461,540	96,520	300,000	(161,540)	(35%)
Capital Charges	109,450	109,450	328,830	219,380	200%
Income	(60,240)	(60,240)	(245,460)	(185,220)	(307%)
Recharges	(1,467,430)	(1,414,840)	(1,367,645)	99,785	7%
<b>Net Expenditure: Property Management and Office Accommodation</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	

**Investment Property (Nicholas Brown)**

Premises	625,540	772,099	769,437	143,897	23%
Supplies & Services	12,110	12,110	12,110	0	0%
Income	(4,261,000)	(4,535,380)	(4,480,127)	(219,127)	(5%)
Recharges	589,390	657,510	534,010	(55,380)	(9%)
<b>Net Expenditure: Investment Property</b>	<b>(3,033,960)</b>	<b>(3,093,661)</b>	<b>(3,164,570)</b>	<b>(130,610)</b>	<b>(4%)</b>

**Corporate Management - Financial Fees and Services (Richard Baker)**

Supplies & Services	145,000	145,000	141,000	(4,000)	(3%)
<b>Net Expenditure: Corporate Management - Financial Fees and Services</b>	<b>145,000</b>	<b>145,000</b>	<b>141,000</b>	<b>(4,000)</b>	<b>(3%)</b>

**Past Service Costs (Richard Baker)**

Employees	2,415,480	2,415,480	1,515,540	(899,940)	(37%)
<b>Net Expenditure: Past Service Costs</b>	<b>2,415,480</b>	<b>2,415,480</b>	<b>1,515,540</b>	<b>(899,940)</b>	<b>(37%)</b>

**Parish Grants (Richard Baker)**

Supplies & Services	242,940	248,966	246,901	3,961	2%
<b>Net Expenditure: Parish Grants</b>	<b>242,940</b>	<b>248,966</b>	<b>246,901</b>	<b>3,961</b>	<b>2%</b>

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**Financial Services (Richard Baker)**

Employees	1,034,200	1,024,471	<b>1,033,660</b>	(540)	(0%)
Transport	1,420	1,420	<b>1,450</b>	30	2%
Supplies & Services	54,140	82,554	<b>197,340</b>	143,200	264%
Third-Parties	62,500	57,000	<b>20,000</b>	(42,500)	(68%)
Capital Charges	60,000	60,000	<b>60,000</b>	0	0%
Grants and Contributions	(28,390)	(65,840)	<b>(38,390)</b>	(10,000)	(35%)
Recharges	(1,183,870)	(1,159,605)	<b>(1,274,060)</b>	(90,190)	(8%)
<b>Net Expenditure: Financial Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**Net Expenditure: Finance & Resources**

<b>1,761,636</b>	<b>1,856,621</b>	<b>841,202</b>	<b>(920,434)</b>	<b>(52%)</b>
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**Housing & Regeneration Management (Mark Gaynor)****Management Team and Other Support Overheads (Mark Gaynor)**

Employees	228,530	237,958	<b>230,700</b>	2,170	1%
Transport	350	350	<b>360</b>	10	3%
Supplies & Services	3,850	3,850	<b>3,850</b>	0	0%
Recharges	(232,730)	(242,158)	<b>(234,910)</b>	(2,180)	(1%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	

**Net Expenditure: Housing & Regeneration Management**

<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
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**Monitoring Officer (Mark Brookes)****Democratic Representation and Management (Jim Doyle)**

Employees	214,880	214,742	<b>218,700</b>	3,820	2%
Transport	4,150	4,150	<b>4,340</b>	190	5%
Supplies & Services	447,460	438,810	<b>453,330</b>	5,870	1%
Capital Charges	5,410	5,410	<b>5,410</b>	0	0%
Income	(1,130)	(1,130)	<b>(1,130)</b>	0	0%
Recharges	560,200	684,120	<b>684,340</b>	124,140	22%
<b>Net Expenditure: Democratic Representation and Management</b>	<b>1,230,970</b>	<b>1,346,102</b>	<b>1,364,990</b>	<b>134,020</b>	<b>11%</b>

**Corporate Management (Jim Doyle)**

Recharges	388,200	203,040	<b>223,670</b>	(164,530)	(42%)
<b>Net Expenditure: Corporate Management</b>	<b>388,200</b>	<b>203,040</b>	<b>223,670</b>	<b>(164,530)</b>	<b>(42%)</b>

**Registration of Electors (Jim Doyle)**

Employees	97,530	115,683	<b>88,360</b>	(9,170)	(9%)
Transport	150	150	<b>150</b>	0	0%
Supplies & Services	58,150	58,150	<b>68,150</b>	10,000	17%
Capital Charges	3,340	3,340	<b>3,340</b>	0	0%
Income	(1,520)	(1,520)	<b>(1,550)</b>	(30)	(2%)
Recharges	75,660	83,660	<b>79,730</b>	4,070	5%
<b>Net Expenditure: Registration of Electors</b>	<b>233,310</b>	<b>259,463</b>	<b>238,180</b>	<b>4,870</b>	<b>2%</b>

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**Conducting Elections (Jim Doyle)**

Employees	100,000	183,407	<b>100,000</b>	0	0%
Premises	20,000	48,595	<b>25,000</b>	5,000	25%
Supplies & Services	56,000	107,870	<b>45,000</b>	(11,000)	(20%)
Grants and Contributions	(176,000)	(334,017)	<b>(170,000)</b>	6,000	3%
Recharges	12,680	18,260	<b>18,380</b>	5,700	45%
<b>Net Expenditure: Conducting Elections</b>	<b>12,680</b>	<b>24,115</b>	<b>18,380</b>	<b>5,700</b>	<b>45%</b>

**Legal Services (Mark Brookes)**

Employees	451,630	435,705	<b>462,870</b>	11,240	2%
Transport	1,320	1,320	<b>1,320</b>	0	0%
Supplies & Services	55,810	54,610	<b>53,410</b>	(2,400)	(4%)
Third-Parties	13,760	14,670	<b>0</b>	(13,760)	(100%)
Capital Charges	11,250	11,250	<b>11,250</b>	0	0%
Income	(400)	(400)	<b>(410)</b>	(10)	(3%)
Grants and Contributions	(56,390)	(56,390)	<b>(56,390)</b>	0	0%
Recharges	(476,980)	(460,765)	<b>(472,050)</b>	4,930	1%
<b>Net Expenditure: Legal Services</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	

**Management Team and Other Support Overheads (Mark Brookes)**

Employees	287,310	95,805	<b>72,660</b>	(214,650)	(75%)
Transport	720	720	<b>720</b>	0	0%
Supplies & Services	2,420	2,420	<b>2,420</b>	0	0%
Recharges	(290,450)	(98,945)	<b>(75,800)</b>	214,650	74%
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**Net Expenditure: Monitoring Officer**

<b>1,865,160</b>	<b>1,832,720</b>	<b>1,845,220</b>	<b>(19,940)</b>	<b>(1%)</b>
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**Neighbourhood Delivery (David Austin)****Corporate Health & Safety (Chris Troy)**

Employees	93,790	109,717	<b>68,740</b>	(25,050)	(27%)
Transport	300	300	<b>310</b>	10	3%
Supplies & Services	4,360	4,160	<b>3,960</b>	(400)	(9%)
Recharges	(98,450)	(114,177)	<b>(73,010)</b>	25,440	26%
<b>Net Expenditure: Corporate Health &amp; Safety</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	

**Management Team and Other Support Overheads (David Austin)**

Employees	224,050	222,250	<b>226,240</b>	2,190	1%
Transport	210	210	<b>210</b>	0	0%
Supplies & Services	1,960	1,860	<b>1,760</b>	(200)	(10%)
Recharges	(226,220)	(224,320)	<b>(228,210)</b>	(1,990)	(1%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

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**Community Centres & Public Halls (Julie Still)**

Premises	8,160	3,507	0	(8,160)	(100%)
Supplies & Services	1,000	590	0	(1,000)	(100%)
Third-Parties	40,000	40,000	0	(40,000)	(100%)
Capital Charges	3,050	3,050	0	(3,050)	(100%)
Income	(10,240)	(1,952)	0	10,240	(100%)
Recharges	12,810	0	0	(12,810)	(100%)
<b>Net Expenditure: Community Centres &amp; Public Halls</b>	<b>54,780</b>	<b>45,195</b>	<b>0</b>	<b>(54,780)</b>	<b>(100%)</b>

**Net Expenditure: Neighbourhood Delivery**

<b>54,780</b>	<b>45,195</b>	<b>0</b>	<b>(54,780)</b>	<b>(100%)</b>
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**Performance and Projects (Robert Smyth)****Information and Communication Technology (Ben Trueman)**

Employees	595,360	582,118	601,250	5,890	1%
Premises	5,070	5,070	5,180	110	2%
Transport	1,160	1,160	1,200	40	3%
Supplies & Services	616,410	624,960	565,450	(50,960)	(8%)
Third-Parties	0	0	45,500	45,500	
Capital Charges	501,920	501,920	501,920	0	0%
Recharges	(1,719,920)	(1,715,228)	(1,720,500)	(580)	(0%)
<b>Net Expenditure: Information and Communication Technology</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**Human Resources (Matt Rawdon)**

Employees	505,390	498,418	478,280	(27,110)	(5%)
Transport	400	400	400	0	0%
Supplies & Services	21,500	28,500	95,250	73,750	343%
Third-Parties	51,880	51,880	52,970	1,090	2%
Capital Charges	14,000	14,000	14,000	0	0%
Recharges	(593,170)	(593,198)	(640,900)	(47,730)	(8%)
<b>Net Expenditure: Human Resources</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	

**Central Administration (Matt Rawdon)**

Employees	376,140	341,508	352,700	(23,440)	(6%)
Transport	440	440	440	0	0%
Supplies & Services	186,790	212,080	229,290	42,500	23%
Third-Parties	1,020	1,020	1,040	20	2%
Capital Charges	24,740	24,740	24,740	0	0%
Income	(510)	(510)	(510)	0	0%
Recharges	(588,620)	(579,278)	(607,700)	(19,080)	(3%)
<b>Net Expenditure: Central Administration</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## FINANCE AND RESOURCES COMMITTEE GENERAL FUND BUDGET DETAIL 2017/18

	Original 2016/2017 £	Forecast 2016/2017 £	Draft 2017/2018 £	Variance 2016/17 - 2017/18 £ %	
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**Business Improvement (Matt Rawdon)**

Employees	209,360	166,505	148,120	(61,240)	(29%)
Transport	200	200	200	0	0%
Supplies & Services	10,750	10,650	10,600	(150)	(1%)
Third-Parties	2,000	2,000	2,000	0	0%
Capital Charges	3,100	3,100	3,100	0	0%
Recharges	(225,410)	(182,455)	(164,020)	61,390	27%
<b>Net Expenditure: Business Improvement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**Management Team and Other Support Overheads (Robert Smyth)**

Employees	78,600	151,440	153,100	74,500	95%
Transport	0	100	0	0	
Supplies & Services	160	160	160	0	0%
Recharges	(78,760)	(151,700)	(153,260)	(74,500)	(95%)
<b>Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Net Expenditure: Performance and Projects

0	(0)	0	0
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**Planning, Development and Regeneration (James Doe)****Management Team and Other Support Overheads (James Doe)**

Employees	156,040	147,308	161,620	5,580	4%
Transport	1,060	1,060	1,080	20	2%
Supplies & Services	5,755	5,755	5,755	0	0%
Recharges	(162,855)	(154,123)	(168,455)	(5,600)	(3%)
<b>Overheads</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	

Regeneration

0	(0)	0	0
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Net Expenditure: Finance &amp; Resources

3,681,576	3,734,539	2,686,422	(995,154)	(27%)
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